

World Bank Comments



- 1- Fiscal Management Project
- 2- Public Procurement
- 3- Anti-Corruption
- 4- Public Investment Management and Court of Accounts

Lebanon

Fiscal Management Project



A photograph showing the aftermath of a disaster. In the foreground, there is a large pile of rubble, including broken concrete, wood, and debris. A silver station wagon is partially buried in the wreckage. In the background, several firefighters in dark uniforms and helmets are working on the site. To the right, a multi-story building with balconies and air conditioning units is visible. The scene is brightly lit, suggesting daytime.

Proposed Project Development Objectives (PDOs)

Support the Government of Lebanon restore the basic functions of domestic revenue mobilization and accountable allocation in the use of public resources.

Activities and Results

A portion of the loan is accessible only once pre agreed Performance Based Conditions (PBCs) are achieved

Subcomponents

- › Domestic revenue mobilization (VAT, Income Tax customs)
- › Fiscal Control (budgeting, expenditure mgt and reporting)
- › Accountability institutions and Procurement.

PBCs

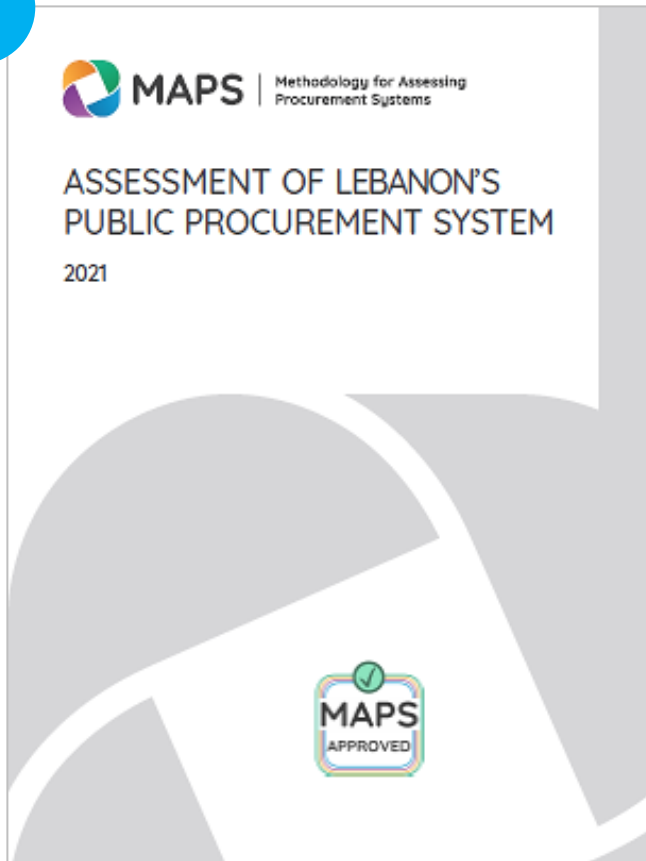
- › Increased tax compliance and monitoring
 - › Increase in the number of tax declarations (Income Tax and VAT) by large taxpayers.
 - › Increase in the number of audits of large taxpayers
 - › Increase in the number of risk-based desk and premises post clearance audits for Beirut port customs clearance
- › Timely submission of a budget to the council of ministers
- › Timely reporting available to the public
 - › Timely audit report published
 - › In-year fiscal performance reports published
- › Timely payments
- › Increased credibility of the payroll
 - › Regular payroll audits

Complementarities between the loan and grant

- Grant amount is insufficient to meet critical IT needs. Loan will provide supplementary funding to fill in the gaps and provide additional funding to further enhance the IT systems to build the foundations for future needs
- The results-based financing via PBCs combined with operational support, provided by the loan will ensure that the IT infrastructure enhanced using grant funds will:
 - Continue to be maintained/supported and
 - Put to use to strengthen revenue and public expenditure management
- Loan will fund a full-time project coordination unit for overall coordination, M&E, procurement etc. and the grant will benefit from this unit.

Evidence-based public procurement reform vision for Lebanon

1



MAPS Report, 2021
GPP-MDTF Type 1

2



National Reform Strategy, 2022
GPP-MDTF Type 2

3



Capacity Building Strategy, 2022
World Bank Financing

Support to training and awareness raising

World Bank Mashreq Dialogue
Procurement Reform
&
GPP-MDTF financing-Type 3

2021-2023

- 1- Training of Trainers for national experts on Law 244
- 2- Awareness raising and communication on Law 244 & reform
- 3- Survey on training needs in public procurement
- 4- Two specialized training for procurement practitioners
- 5- Practitioners' manuals

Fiscal Management Project
(LFF financing)

2024-onwards

- 1- On-the-job training
- 2- Specialized training for effective implementation of Law 244, including capacity building of CoA, CI and State Council, e-procurement; risks of corruption and mitigating measures; sustainability; green procurement; framework agreements, etc
- 3- Awareness raising for private sector public procurement opportunities and enhance access.
- 4- Communication and citizen engagement



WORLD BANK GROUP